

**HIGHER LEARNING COMMISSION VISITING TEAM**

**Dr. Sandra Gautt**, Chair  
Professor Emerita  
University of Kansas

**Dr. Carolinda Douglass**  
Vice President for Academic Planning and Development  
Northern Illinois University

**Dr. Michael Kremer CRNA, FAAN**  
Professor/Program Director  
Rush University College of Nursing

**Dr. Judith A. Ouimet**  
Senior Assistant Vice Provost  
Indiana University Bloomington

**Dr. Elizabeth Anne Hamilton**  
Assistant Vice President for Strategic Action  
West Virginia University

**Ms. Nancy Marshall**  
Professor/Distance Information Services Librarian  
South Dakota State University

**Dr. Thomas Sudkamp**  
Provost  
Wright State University

**Monday, March 6 (morning)**

8:00 – 8:45 am	<b>Work Room and Technology Orientation</b> <ul style="list-style-type: none"> <li>▪ Higher Learning Commission (HLC) Visiting Peer Review Team</li> <li>▪ Wayne State University Technology Staff ..... McGregor – Room A</li> </ul>	
8:20 – 8:45 am	<ul style="list-style-type: none"> <li>▪ HLC Visiting Team Chair Sandra Gautt</li> <li>▪ Wayne State University President M. Roy Wilson ..... McGregor – Room D</li> </ul>	
8:45 – 9:45 am	<ul style="list-style-type: none"> <li>▪ HLC Visiting Team</li> <li>▪ Members, President’s Cabinet (Attachment A) ..... McGregor – Room D</li> </ul>	
	<b>AREA OF FOCUS: STUDENT SUCCESS</b>	<b>CRITERION FOUR</b>
9:50 – 10:45 am	Conversation foci: <u>Diversity and Inclusion</u> <u>School of Medicine Diversity Initiatives</u> HLC Team Member: Judith Ouimet WSU Participants: <ul style="list-style-type: none"> <li>▪ Marquita Chamblee Associate Provost for Diversity and Inclusion/Chief Diversity Officer</li> <li>▪ Joseph Dunbar, Professor and Program Director Initiative to Maximize Student Diversity Assistant Dean, Diversity Programs (Graduate School)</li> <li>▪ Herbert Smitherman Vice Dean, Diversity and Community Affairs (School of Medicine)</li> </ul> ..... McGregor – Room E	Conversation foci: <u>Assessment</u> HLC Team Member: Michael Kremer WSU Participant: <ul style="list-style-type: none"> <li>▪ Catherine Barrette Director, Office of Assessment Office of the Provost</li> </ul> ..... McGregor – Room I

<b>Monday, March 6 (morning – continued)</b>			
	<b>OPEN FORUM DISCUSSION: CRITERIA 1 AND 2</b>	<b>AREA OF FOCUS: STUDENT SUCCESS</b>	
11:00 – 11:45 am	<p>Forum foci:</p> <ul style="list-style-type: none"> <li>– <u>Criterion 1: Mission</u></li> <li>– <u>Criterion 2: Integrity Responsible and Ethical Conduct</u></li> </ul> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Judith Ouimet</li> <li>▪ Carolinda Douglass</li> <li>▪ Elizabeth Anne Hamilton</li> </ul> <p>Special Invitations to WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Academic Senate representatives</li> <li>▪ Student Senate representatives</li> <li>▪ Collective Bargaining Unit leaders</li> </ul> <p style="text-align: right; margin-top: 10px;">..... McGregor – Room B/C</p>	<p>Conversation foci:</p> <p><u>Effectiveness of Student Support Structures</u></p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Thomas Sudkamp</li> <li>▪ Nancy Marshall</li> </ul> <p>WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Marquita Chamblee, Associate Provost Diversity and Inclusion Chief Diversity Officer</li> <li>▪ Michelle Bruner, Director Academic Success Center</li> <li>▪ Mark Jackson, Director APEX Scholars Program</li> <li>▪ Leonard Savala, Director, Office of Multicultural Student Engagement</li> </ul> <p style="text-align: right; margin-top: 10px;">..... McGregor – Room E</p>	<p>Conversation foci:</p> <ul style="list-style-type: none"> <li>– <u>Evidence of Student Success</u></li> <li>– <u>Assessment of:</u> <ul style="list-style-type: none"> <li>▪ 2012 Student Success Initiative</li> <li>▪ Distinctively Wayne State University: Goals 2 and 3 (Student Success)</li> </ul> </li> </ul> <p>HLC Team Member: Michael Kremer</p> <p>WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Monica Brockmeyer, Associate Provost Student Success</li> <li>▪ R. Darin Ellis Associate Provost, Academic Programs Associate VP, Institutional Effectiveness</li> <li>▪ Dawn Medley, Associate VP Enrollment Management</li> <li>▪ Mark Byrd, Assistant VP Office of Institutional Research</li> <li>▪ Kurt Kruschinska, University Registrar</li> </ul> <p style="text-align: right; margin-top: 10px;">..... McGregor – Room I</p>
<b>Monday, March 6 (afternoon)</b>			
Noon – 1:15 pm	<p><b>Lunch Meeting</b></p> <ul style="list-style-type: none"> <li>▪ Members, Board of Governors (Attachment B)</li> <li>▪ HLC Visiting Team Members</li> </ul> <p style="text-align: right; margin-top: 10px;">..... McGregor – Room D</p>		

<i>Monday, March 6 (afternoon – continued)</i>			
	<b>AREA OF FOCUS: PLANNING</b>		<b>CRITERION 2</b>
1:30 – 2:15 pm	<p>Conversation foci: <i><u>Budget Planning</u></i></p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Elizabeth Anne Hamilton</li> <li>▪ Thomas Sudkamp</li> </ul> <p>WSU Budget Council Co-chairs:</p> <ul style="list-style-type: none"> <li>▪ Keith Whitfield VP for Academic Affairs Provost</li> <li>▪ William Decatur VP for Finance and Business Operations Chief Financial Officer</li> </ul> <p style="text-align: right;">.....McGregor – Room E</p>	<p>Conversation foci: <i><u>Institutional Effectiveness</u></i></p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Michael Kremer</li> <li>▪ Nancy Marshall</li> </ul> <p>WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Michael Wright VP, Marketing and Communications Chief of Staff to the President</li> <li>▪ R. Darin Ellis Associate Provost, Academic Programs Associate VP, Institutional Effectiveness</li> <li>▪ Daren Hubbard, Associate VP Computing &amp; Information Technology Chief Information Officer</li> <li>▪ Mark Byrd, Assistant VP Institutional Research</li> <li>▪ Allison Martin, Assistant VP Planning, Assessment, and Innovation</li> </ul> <p style="text-align: right;">.....McGregor – Room J</p>	<p>Conversation foci: <i><u>Financial Aid/Title IV Program Review</u></i></p> <p>HLC Team Member: Carolinda Douglass</p> <p>WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Carolyn Hafner, Associate VP Chief Audit Executive</li> <li>▪ Dawn Medley, Associate VP Enrollment Management</li> <li>▪ Catherine Kaye, Director Office of Student Financial Aid</li> </ul> <p style="text-align: right;">..... McGregor – Room I</p>

<b>Monday, March 6 (afternoon – continued)</b>	
	<b>AREA OF FOCUS: PLANNING</b> (expansion of previous meeting focus with additional participants)
2:15 – 3:15 pm	<p>Conversation foci: <u>Criterion 5</u></p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Elizabeth Anne Hamilton</li> <li>▪ Carolinda Douglass</li> <li>▪ Nancy Marshall</li> </ul> <p>WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Keith Whitfield (title on page 3)</li> <li>▪ William Decatur (title on page 3)</li> <li>▪ Susan Burns, VP for Development and Alumni Affairs; President, Wayne State University Foundation</li> <li>▪ Stephen Lanier, VP for Research</li> </ul> <p style="text-align: right;">.....McGregor – Room E</p>
3:15 – 4:00 pm	<p><b>HLC Review Team Time</b> .....McGregor – Room A</p>
	<b>OPEN FORUM DISCUSSION: CRITERIA 3 AND 4</b>
4:00 – 4:45 pm	<p>Forum foci: Teaching and Learning <u>Criterion 3: Quality, Resources, and Support</u> <u>Criterion 4: Evaluation and Improvement</u></p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Thomas Sudkamp</li> <li>▪ Michael Kremer</li> <li>▪ Nancy Marshall</li> </ul> <p>Special Invitations to WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ General Education Reform Committee</li> </ul> <p style="text-align: right;">.....McGregor – Room B-C</p>
4:45 – 5:15 pm	<p><b>Drop-in Session</b> (Follow up from Open Forums if needed) .....McGregor – Room B-C</p>
<b>END OF MEETINGS FOR MONDAY, MARCH 6</b>	

<b>Tuesday, March 7 (morning)</b>					
8:00 – 9:00 am	<p><b>Breakfast Meeting</b></p> <ul style="list-style-type: none"> <li>▪ Assurance Steering Committee (Attachment C)</li> <li>▪ HLC Visiting Team Members</li> </ul> <p style="text-align: right;">.....McGregor – Room J</p>				
9:00 – 10:00 am	<p style="text-align: center;"><b>AREA OF FOCUS: PLANNING</b></p> <p>Conversation foci:</p> <p><u>Budget</u></p> <p><u>Strategic Planning</u> (tactical action plans)</p> <p><u>Academic Planning</u> (curriculum and distance education)</p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Nancy Marshall</li> <li>▪ Elizabeth Anne Hamilton</li> <li>▪ Thomas Sudkamp</li> <li>▪ Judith Ouimet</li> </ul> <p>WSU Participants: Members, Council of Deans (Attachment D).....McGregor – Room D</p>				
10:15 – 11:15 am	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 50%; text-align: center; background-color: #d9e1f2; padding: 5px;"><b>OPEN FORUM DISCUSSION: CRITERION 5</b></th> <th style="width: 50%; text-align: center; background-color: #d9e1f2; padding: 5px;"><b>AREA OF FOCUS: STUDENT SUCCESS</b></th> </tr> </thead> <tbody> <tr> <td style="padding: 5px;"> <p>Forum foci:</p> <p><u>Resources, Planning, and Institutional Effectiveness</u></p> <p><u>Institutional Priorities</u></p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Elizabeth Anne Hamilton</li> <li>▪ Judith Ouimet</li> <li>▪ Carolinda Douglass</li> <li>▪ Michael Kremer</li> </ul> <p>Open Forum with Special Invitations to WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Members, Academic Senate</li> <li>▪ Members, Student Senate</li> <li>▪ Academic Senate and Student Senate Representatives</li> <li>Board of Governors Committees</li> </ul> <p style="text-align: right;">.....McGregor – Room B-C</p> </td> <td style="padding: 5px;"> <p>Conversation foci:</p> <p><u>Quality Initiative</u></p> <p>HLC Team Member: Thomas Sudkamp</p> <p>WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Monica Brockmeyer, Associate Provost, Student Success</li> <li>▪ Robert Aguirre, Associate Dean College of Liberal Arts and Sciences</li> <li>▪ R. Darin Ellis, Associate Provost, Academic Programs Associate VP, Institutional Effectiveness</li> <li>▪ Daren Hubbard, Associate VP, Computing &amp; Information Technology Chief Information Officer</li> <li>▪ Cheryl Kollin, Director, University Advising Center</li> </ul> <p style="text-align: right;">.....McGregor – Room E</p> </td> </tr> </tbody> </table>	<b>OPEN FORUM DISCUSSION: CRITERION 5</b>	<b>AREA OF FOCUS: STUDENT SUCCESS</b>	<p>Forum foci:</p> <p><u>Resources, Planning, and Institutional Effectiveness</u></p> <p><u>Institutional Priorities</u></p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Elizabeth Anne Hamilton</li> <li>▪ Judith Ouimet</li> <li>▪ Carolinda Douglass</li> <li>▪ Michael Kremer</li> </ul> <p>Open Forum with Special Invitations to WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Members, Academic Senate</li> <li>▪ Members, Student Senate</li> <li>▪ Academic Senate and Student Senate Representatives</li> <li>Board of Governors Committees</li> </ul> <p style="text-align: right;">.....McGregor – Room B-C</p>	<p>Conversation foci:</p> <p><u>Quality Initiative</u></p> <p>HLC Team Member: Thomas Sudkamp</p> <p>WSU Participants:</p> <ul style="list-style-type: none"> <li>▪ Monica Brockmeyer, Associate Provost, Student Success</li> <li>▪ Robert Aguirre, Associate Dean College of Liberal Arts and Sciences</li> <li>▪ R. Darin Ellis, Associate Provost, Academic Programs Associate VP, Institutional Effectiveness</li> <li>▪ Daren Hubbard, Associate VP, Computing &amp; Information Technology Chief Information Officer</li> <li>▪ Cheryl Kollin, Director, University Advising Center</li> </ul> <p style="text-align: right;">.....McGregor – Room E</p>
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<i>Tuesday, March 7 (morning – continued)</i>	
11:30 am – Noon	<b>HLC Review Team Time</b> ..... McGregor – Room A
<i>Tuesday, March 7 (afternoon)</i>	
Noon – 1:15 pm	<p><b>Lunch Meeting</b></p> <p>Members, President’s Community Advisory Group (attendees pending confirmation)</p> <p>HLC Team Members:</p> <ul style="list-style-type: none"> <li>▪ Judith Ouimet</li> <li>▪ Michael Kremer</li> <li>▪ Sandra Gautt</li> <li>▪ Carolinda Douglass</li> </ul> <p>..... McGregor – Room J</p>
1:15 – 1:45 pm	<p><b>Exit Meeting</b></p> <ul style="list-style-type: none"> <li>▪ President M. Roy Wilson</li> <li>▪ Provost Keith Whitfield</li> <li>▪ HLC Visiting Team</li> </ul> <p>.....McGregor – Room E</p>
<b>END OF MEETINGS FOR TUESDAY, MARCH 7</b>	